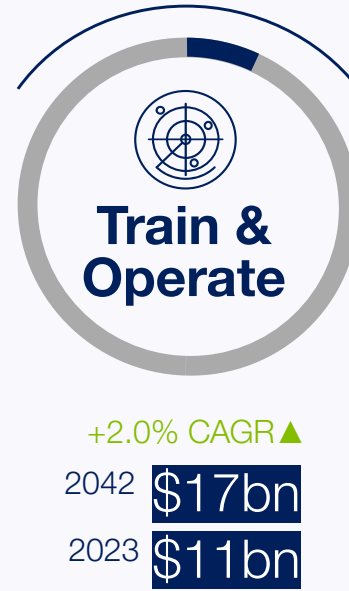




# Global Services Forecast

2023 - 2042

Commercial aircraft services market to nearly double in value to **\$255bn** by 2042



Global Service Forecast displays 3 market streams



# Services demand evolution per region

2023 - 2042

North America



Europe



China



Latin America & The Caribbean



Middle East



South Asia



Asia Pacific



Africa



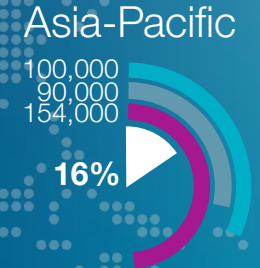
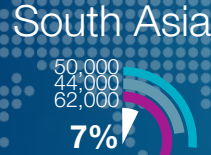
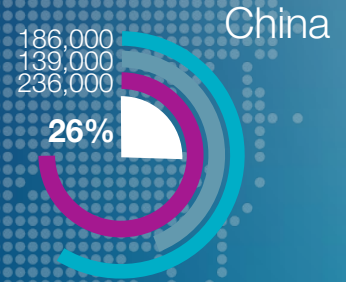
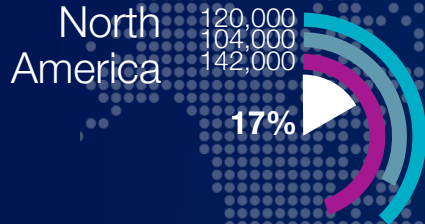
Source: Airbus Global Services Forecast 2023-2042

Note: Passenger aircraft above 100 seats & freighters with a payload above 10t



# Cumulative workforce needs **per region**

- New technicians
- New pilots
- New cabin crews
- % of worldwide demand



# 2.2 million

Highly skilled people required to meet demand over the next 20 years

Reflecting an increasingly digital and more connected aircraft operational environment